



# BASF's Roadmap to Net Zero

Senem Gülden

Commercial & Market Development Director

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# Agenda

1. Introduction: Brief Info for BASF
2. Sustainability @ BASF
3. Sustainable solutions in Isocyanates and Precursors

# BASF Global Facts and Figures

~ 111,991  
Employees

as of December 31, 2023

Global Know-How  
Verbund with  
external partners

Global expenditures  
for R&D:

€2.1 billion

world leader  
in the chemical  
industry

6 Verbund sites

234 production  
sites



**Our success  
factors:**

- Customer focus
- Digitalization
- Creativity
- Efficiency
- Collaboration with external partners

€68.9 billion

Sales 2023



# BASF Turkey Facts and Figures



3

Production sites

8

Offices

4

Legal Entities

1

Innovation and Technology Center

1

Breeding Center



11

Locally Represented Operational Divisions



738

Employees

41

Employees work in lab



~ €1billion

Sales achieved in 2023

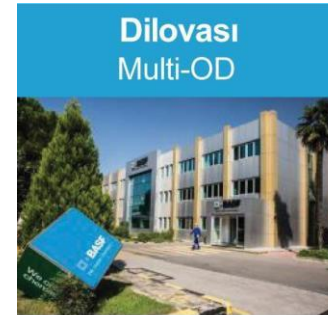


~ %30

Sustainability product sales

~2000

Customer





# Our customers in different industries face diverse challenges – Chemistry is key to solving these challenges



Agriculture



Health & Nutrition



Energy & Resources



Consumer Goods



Transportation



Electrical & Electronics



Construction & Housing

## Chemistry as enabler to meet current and future needs

### The world by 2050

**~10 billion** people

**70%** of the world population will live in cities

**35%** more primary energy consumption

**30%** more food needed

# BASF Global Sustainability Targets



Our contribution to a climate-neutral future

2030

**25%**  
Scope 1 and Scope 2  
CO<sub>2</sub> emissions reduction  
(compared with 2018)

**15%**  
specific Scope 3.1  
CO<sub>2</sub> emission reduction  
(compared with 2022)\*

2050

**Net zero**  
CO<sub>2</sub> emissions

## Carbon Management

Investments of up to **€4 billion** by **2030** with detailed roadmap focusing on **five strategic levers**



Grey-to-green



Power-to-steam



New technologies



Bio-based feedstocks



Continuous opex

## Renewable Energy

BASF aims to source **more than 60%** of its power needs from **renewable sources** by **2030**

## Circular Economy

We aim at doubling our circular sales to reach **€17 billion** by **2030**.

**BASF**  
We create chemistry

\* Corresponds to a reduction from 1.57 to 1.34 kilograms of CO<sub>2</sub>e per kilogram of raw material bought; calculated on the basis of relevant Scope 3.1 emissions of 48 million metric tons



# Carbon Management



# We provide Product Carbon Footprints (PCF)

## Upstream (GHG Scope 3)

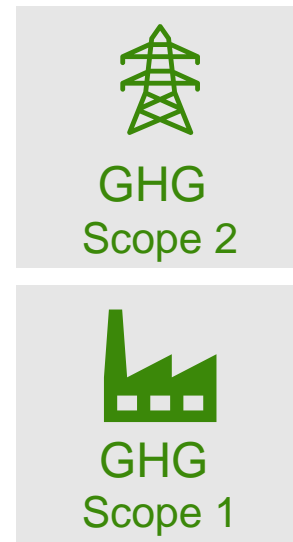
### Upstream (GHG Scope 3)



Extraction

Raw  
Materials

### Supplied to BASF



### Downstream (GHG Scope 3)



Use

End  
of life

Cradle-to-gate

Cradle-to-grave

ISO 14067:2018 defines the Product Carbon Footprint as the life cycle GHG emissions of a product

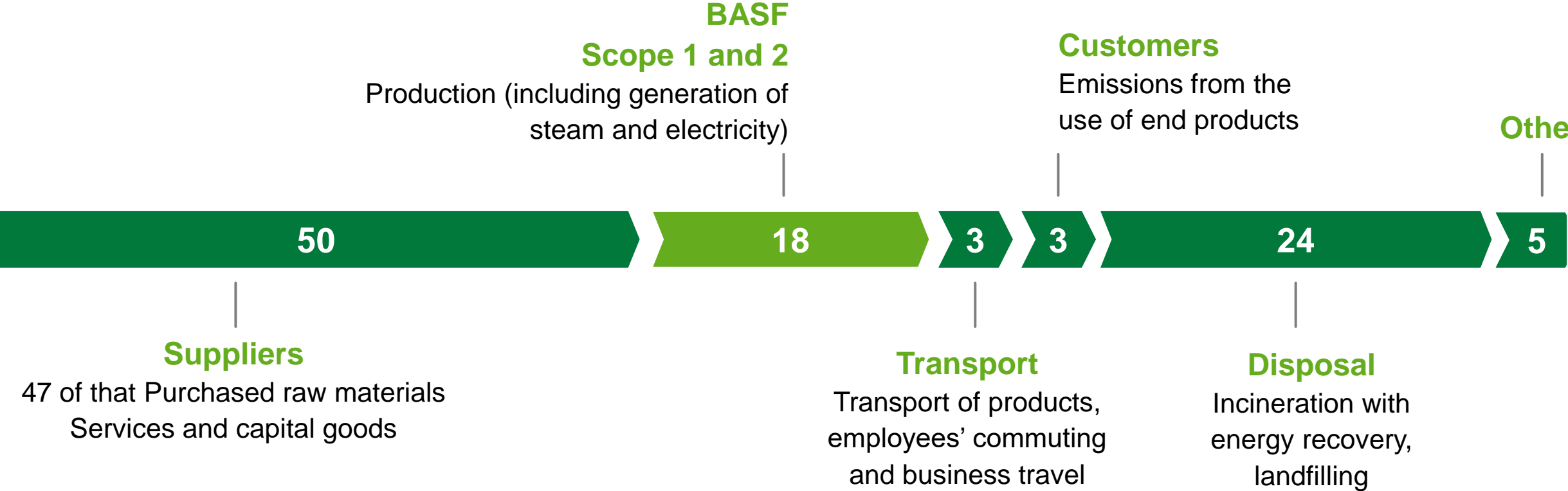
- The PCF is a way to measure the climate impact of a product
- It summarizes the total amount of greenhouse gas (GHG) emissions that is associated from cradle to BASF factory gate
- This includes: Scope 1, Scope 2 **and upstream** Scope 3 emissions



# We assume responsibility along the entire value chain

## Greenhouse gas emissions along the BASF value chain in 2023<sup>1</sup>

(in million metric tons of CO<sub>2</sub> equivalents)

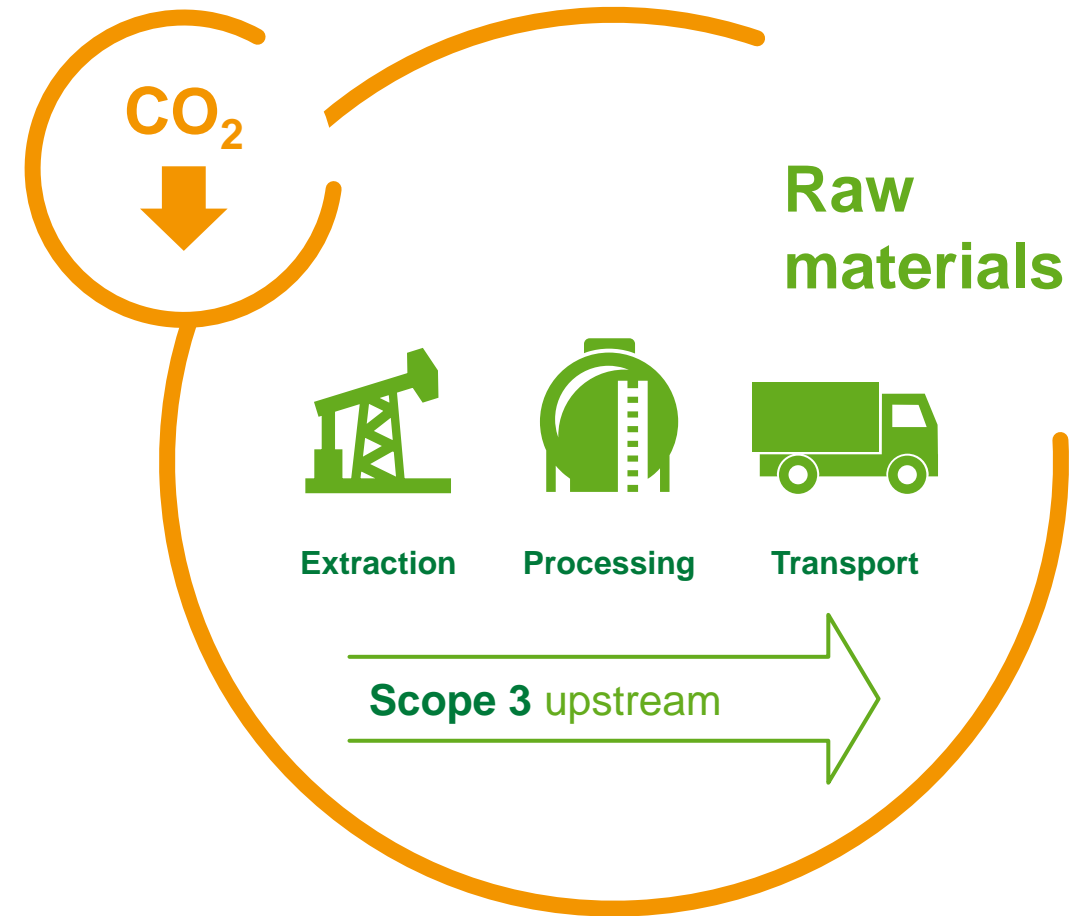


<sup>1</sup> More on Scope 3 emissions reporting at [basf.com/CO2-balance](https://www.basf.com/CO2-balance)



# What we expect from our suppliers: Transparency on and reduction of CO<sub>2</sub> emissions

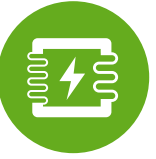
- BASF is establishing certified, product-level CO<sub>2</sub> transparency for its customers and is engaging its suppliers
- To support its suppliers and the industry, BASF shares its knowledge to create an international standard for the calculation of CO<sub>2</sub> transparency tools
- BASF works together with its suppliers and expects them to reduce the CO<sub>2</sub> footprint of their products



BASF will work all levers to reduce CO<sub>2</sub> emissions

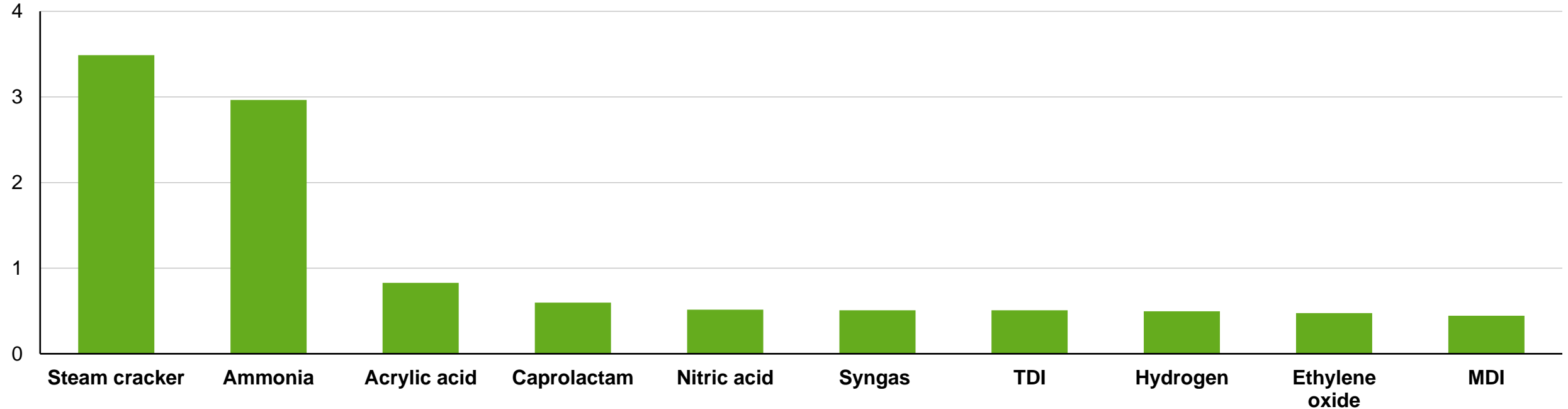


# Ten base chemical technologies cause the majority of BASF's emissions



## Greenhouse gas emission profile of BASF technologies

Energy and chemistry emissions, million metric tons per year\*



BASF has identified its CO<sub>2</sub>-intensive processes and is addressing them.

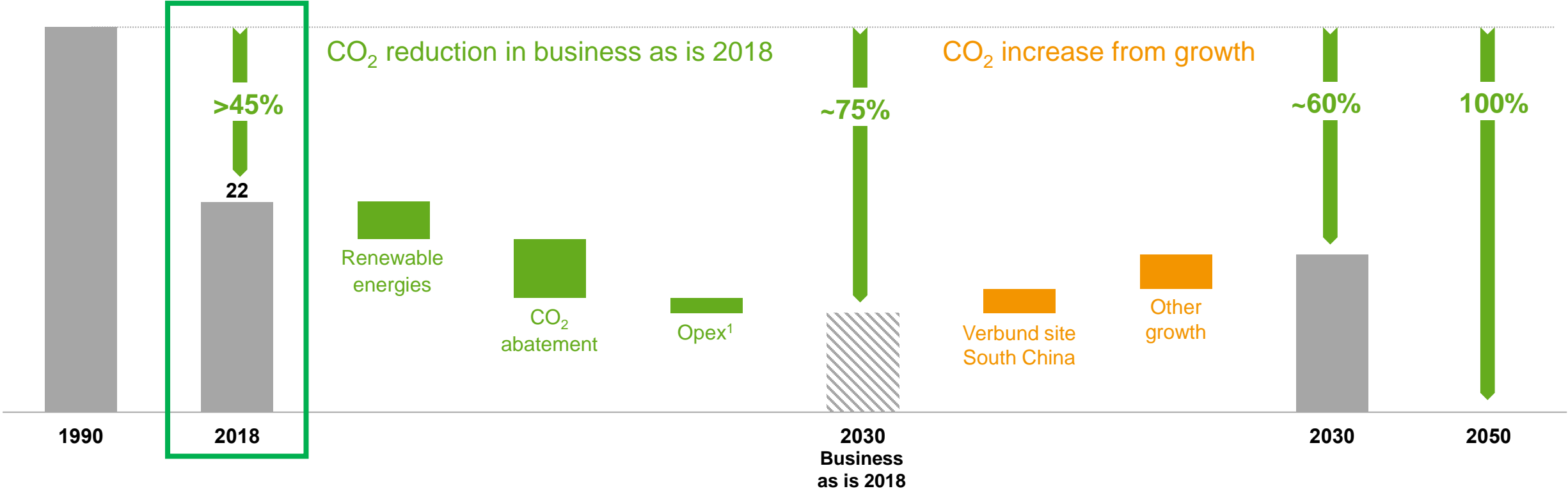
\*Based on nameplate capacities, excluding emissions from B companies



# Our path to reduce BASF emissions from 1990 to 2050

## BASF greenhouse gas emissions (Scope 1 and Scope 2) 1990-2050

Million metric tons

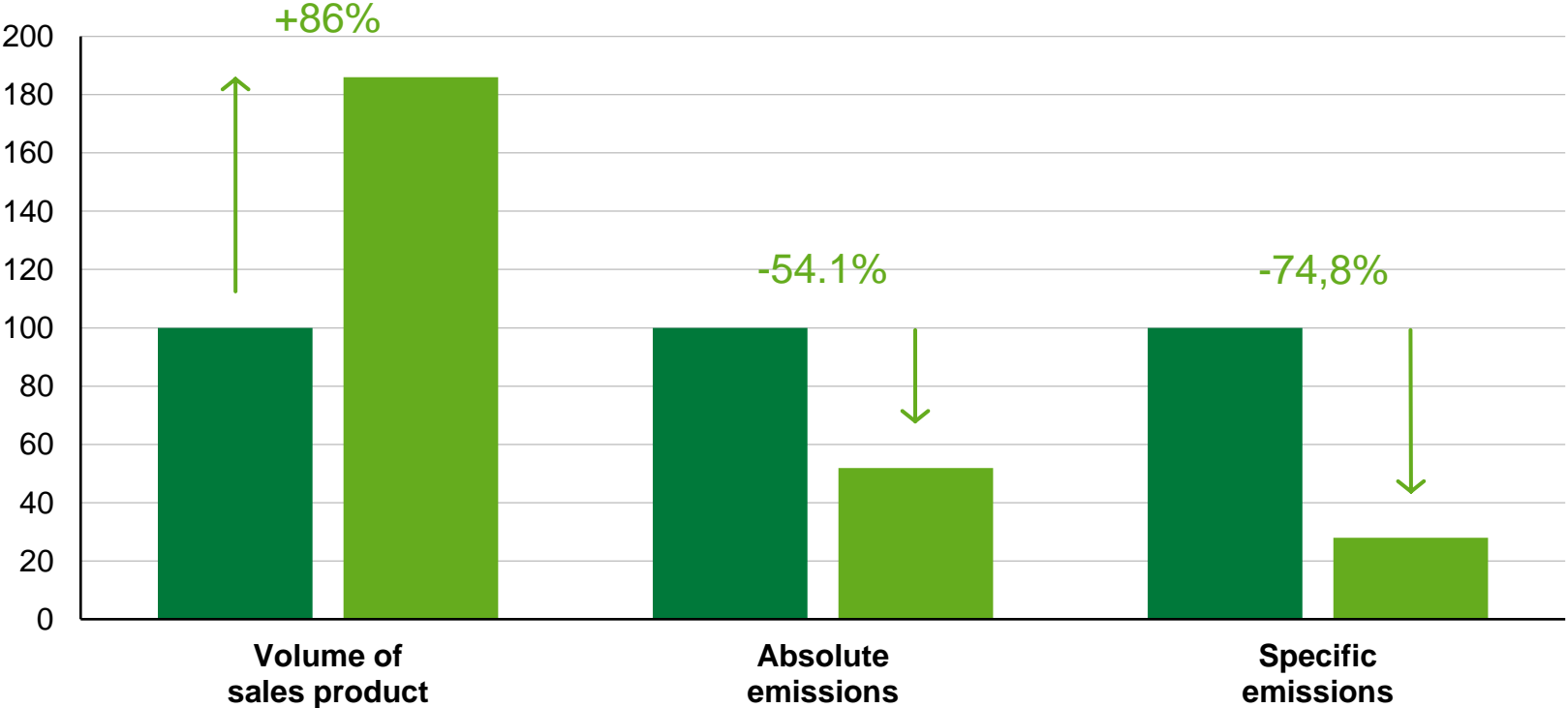


<sup>1</sup> Operational excellence measures that count towards either renewable energies or CO<sub>2</sub> abatement.

# Reduction of greenhouse gas emissions with increased production

## Development since 1990

Index 1990 = 100%



- Since 1997 we have been using proprietary catalysts in our plants that decompose the greenhouse gas nitrous oxide (N<sub>2</sub>O)
- We generate electricity and steam in highly-efficient combined heat and power (CHP) plants
- We continuously improve the energy efficiency of our processes and in our Verbund system
- We shift our energy supply to renewable sources

■ 1990 ■ 2022



# We are making progress on technologies for carbon abatement

## eFurnace



**eFurnace**<sup>1</sup> demonstration plant built in Ludwigshafen with SABIC and Linde; testing of heating concepts to start in Q2 2024

Supported by:



on the basis of a decision by the German Bundestag

Funded by the European Union  
NextGenerationEU

## Water electrolysis



Positive funding decision for 54 MW **water electrolysis**<sup>2</sup> plant in Ludwigshafen (Hy4Chem-EI) granted in November 2023; startup planned in 2025

Supported by:



Rheinland-Pfalz

MINISTERIUM FÜR KLIMASCHUTZ, UMWELT, ENERGIE UND MOBILITÄT

on the basis of a decision by the German Bundestag

## CCS projects



BASF and Yara evaluating world-scale **blue ammonia** project using **CCS** in the United States<sup>3</sup>

**CCS project** to reduce BASF's CO<sub>2</sub> emissions in Antwerp by 1 million tons per year slated for startup in 2027



Co-funded by the European Union

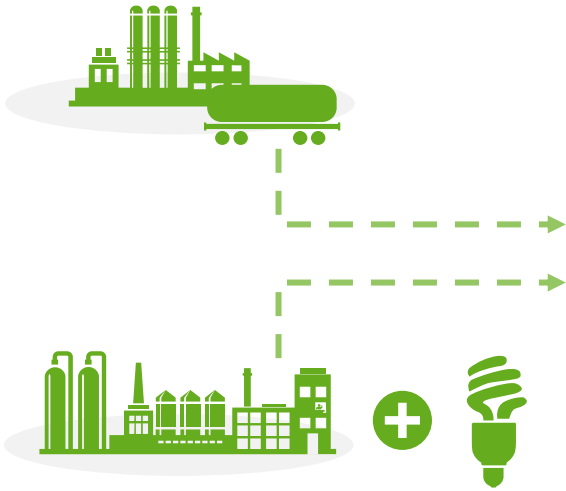
<sup>1</sup> Supported by the Federal Ministry for Economic Affairs and Climate Action (BMWK) and funded by the European Union

<sup>2</sup> Supported by the Federal Ministry for Economic Affairs and Climate Action (BMWK) and the State of Rhineland-Palatinate

<sup>3</sup> Total capacity 1.2 to 1.4 million tons p.a.

# We have built an industry-leading system enabling us to provide product carbon footprints calculated with a certified digital solution

**Scope 3**  
Emissions caused by suppliers and generation of raw materials



**Scope 1 + 2**  
Emissions caused by own operations<sup>1</sup>



- TÜV-certified<sup>2</sup>
- Meets ISO standards<sup>3</sup>
- Calculates product carbon footprints cradle-to-gate



Product carbon footprints of sales products

- Customer benefits**
- Transparency on CO<sub>2</sub> emissions
  - Identification of main reduction levers
  - Certified software
  - Transparent documentation

<sup>1</sup> Energy generation and chemical processes  
<sup>2</sup> ISO 14067:2018  
<sup>3</sup> ISO 14040:2006, 14044:2006, 14067:2018, GHG Protocol Product Standard



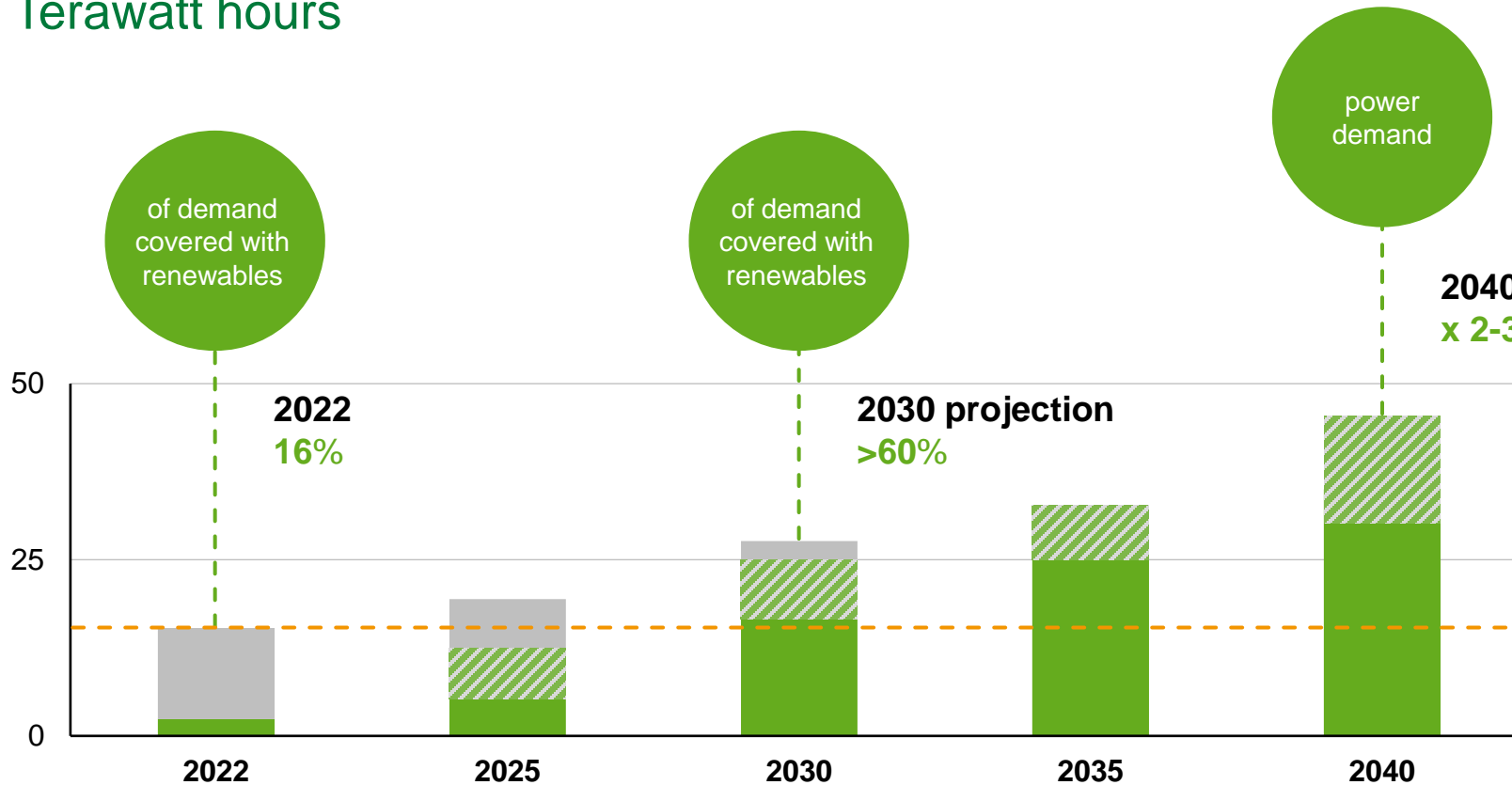


# Renewable Energy

# Switching our power to renewable energy will be the main driver of emission reduction until 2025



## BASF global power demand and renewable supply projection Terawatt hours



■ Grey energy ■ Green energy ■ Additional need for green energy for electrification, depending on availability

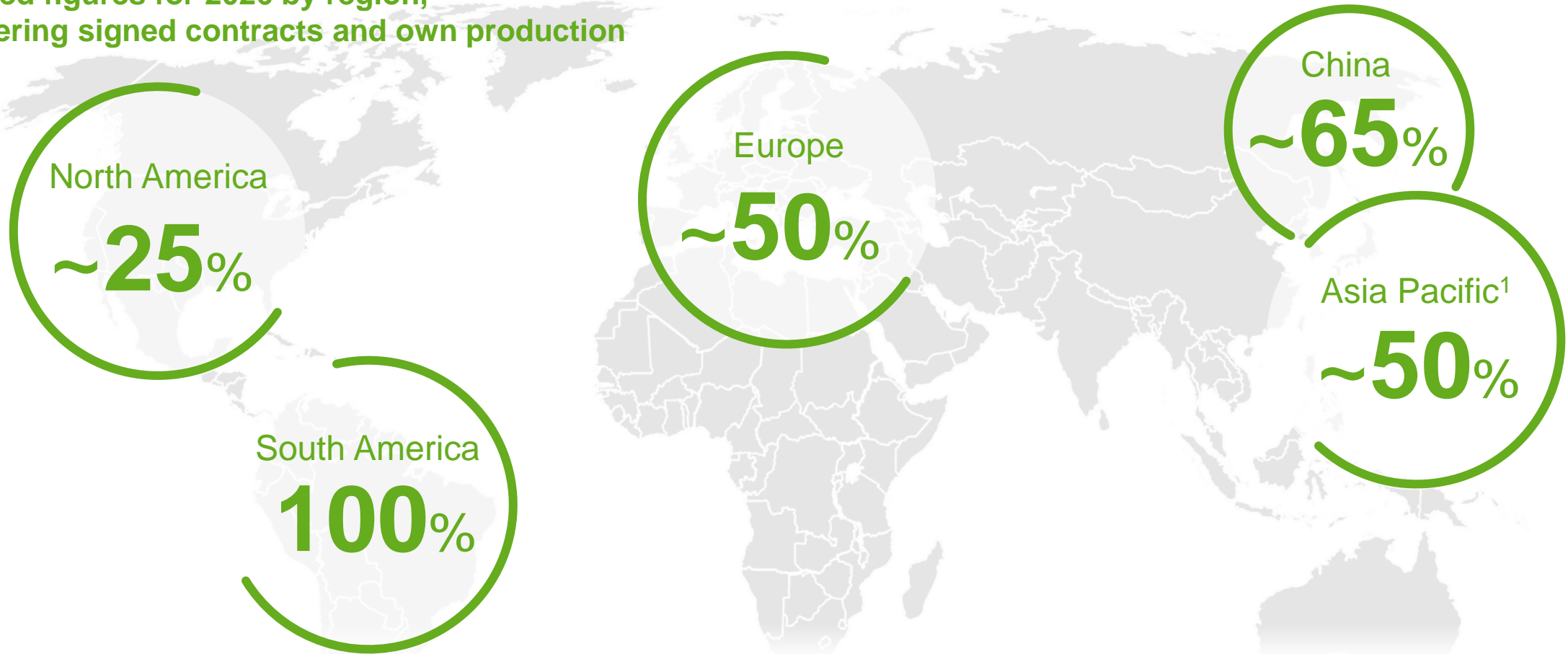
- BASF aims to source **more than 60%** of its power needs from **renewable sources** by **2030**
- BASF **power consumption** expected to **increase strongly** due to electrification on our journey to net zero
- BASF pursues a **make-and-buy strategy** to secure access to renewable power
- Early investments in renewable power assets expected to offer **advantageous economics in the future**



# On track to reaching at least 60% renewable electricity worldwide by 2030



Projected figures for 2026 by region, considering signed contracts and own production



<sup>1</sup> Including China

# BASF drives forward renewable energy projects across the globe



**Hollandse Kust Zuid – world's largest wind park**



**On-site solar park Schwarzheide, Germany**



**25 years onshore wind power from Spain**



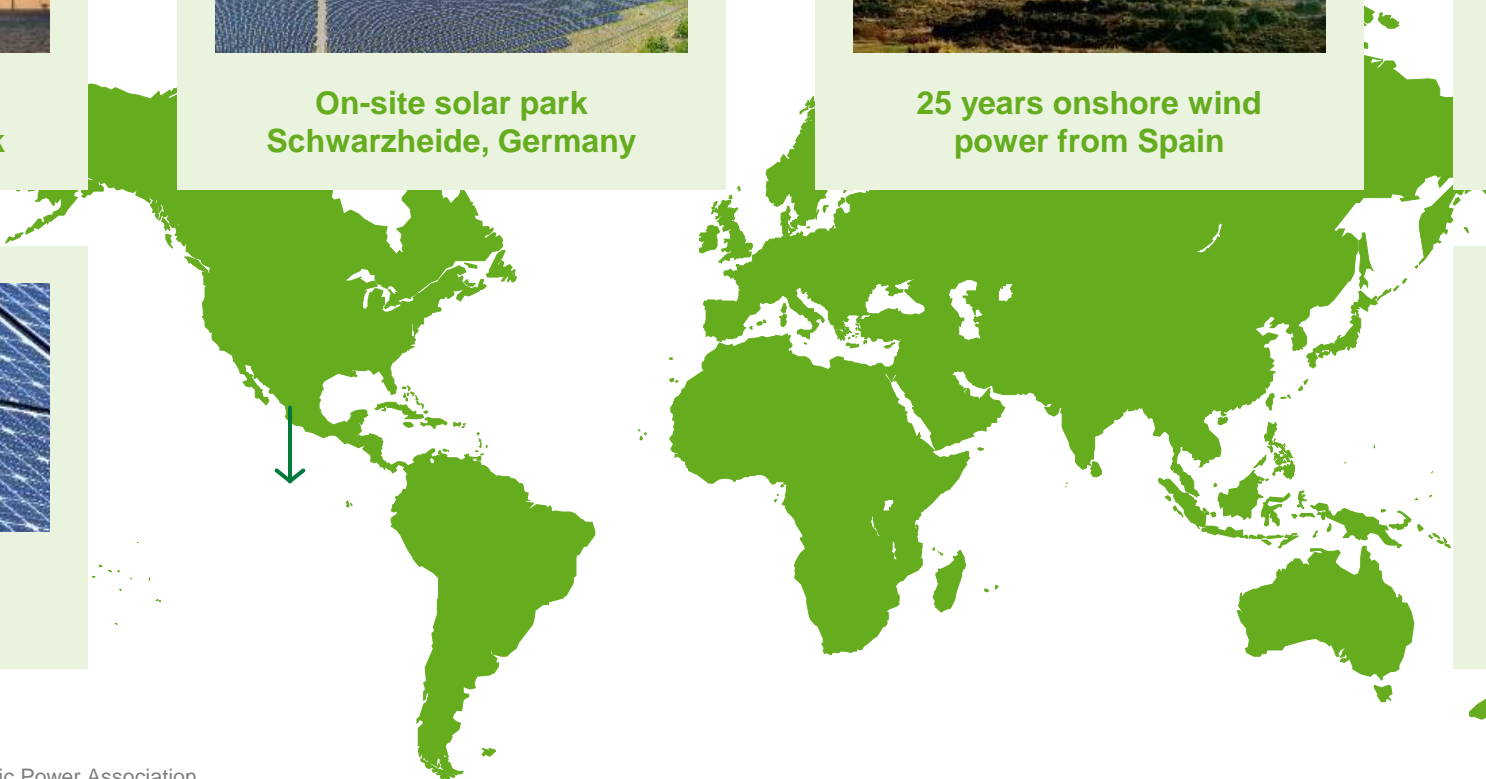
**25 years offshore wind power from Germany**



**Wind and solar power for sites across US**



**Renewable power for several Chinese sites**



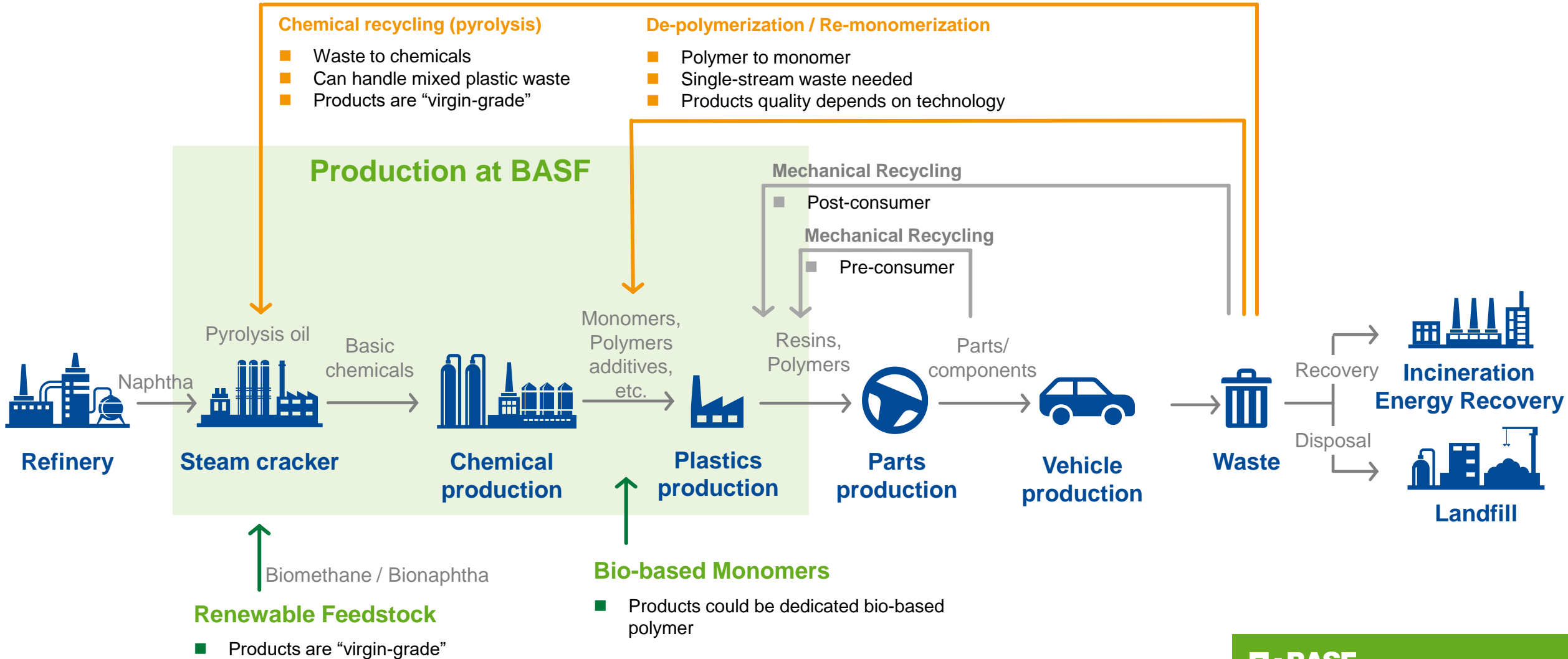
Picture sources: BASF, American Public Power Association



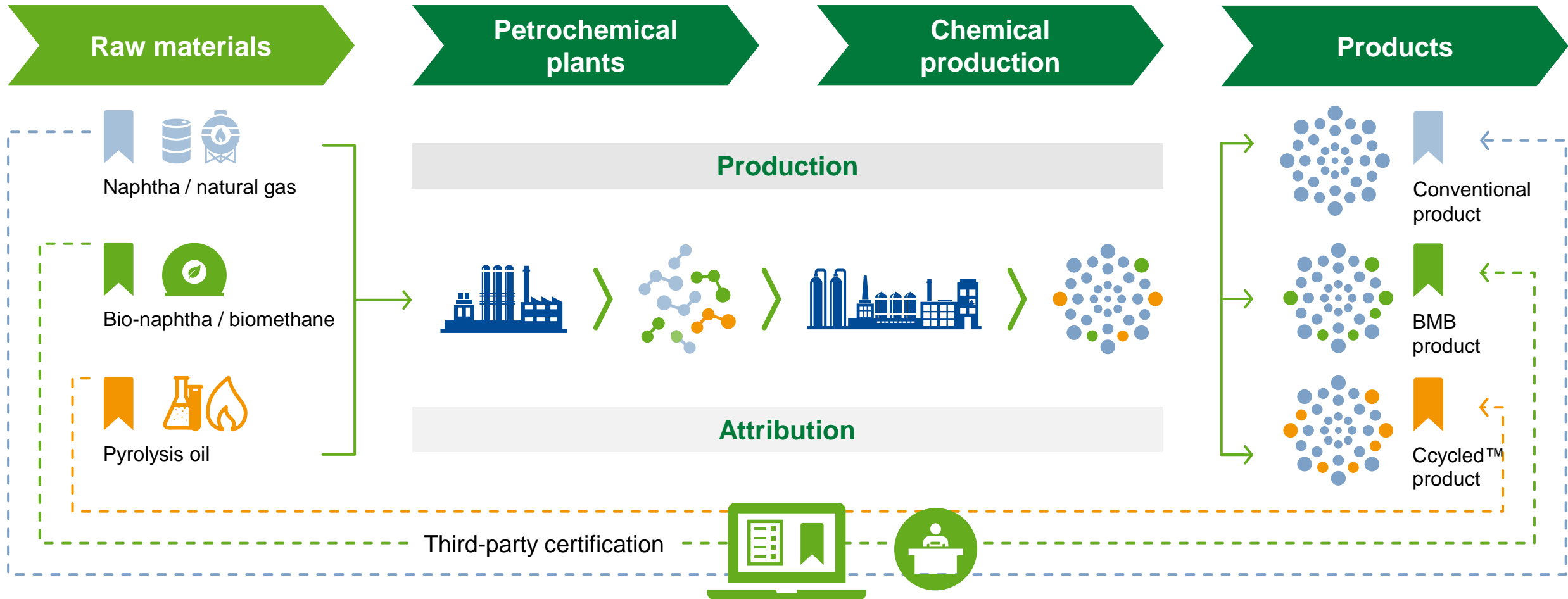
# Circular Economy



# Transition from Linear to Circular Economy



# The alternative feedstock is attributed through the mass balance approach (credit method)



# By using alternative raw materials, we can manufacture the same products in a more sustainable way

## Renewable feedstock

Dedicated bio-based portfolio



Sustainably sourced resources, e.g. RSPO certified palm

Biomass Balance portfolio



Derived from biomass, e.g., biomethane derived from organic waste, crops or vegetable oils

## Recycled feedstock

e.g. ChemCycling™



Derived from post-consumer plastic waste or tires



# Sustainable Products in Isocyanates and Precursors



## Isocyanates & Polyols

MDI | TDI | Propylene Oxide | Polyols



## Inorganic Chemicals

Basic chemicals | Technical salts | Food additives | Bleaching agents | Standard alcoholates

# Isocyanates and Precursors Europe

## Our sustainability approach

### CO<sub>2</sub> reduction



**We lower CO<sub>2</sub> emissions**  
by prioritizing OpEx  
measures

### Circular economy



**We aim to offer a certified  
circular option** in every  
major product line by 2025

### Sustainable solutions



**70% of our products** are also  
available in more sustainable  
product alternatives

# Sustainable product portfolio



## Conventional / LowPCF

- Lower carbon footprint compared to global/regional market average
- Consistent quality and specifications

## Biomass Balance (BMBcert)

- Renewable content
- Derived from residues of biomass, agricultural production or food processing, crops

## ChemCycling<sup>®</sup> (Cycled)

- Recycled feedstock
- Derived from post-consumer plastic waste or end-of-life tires

## ZERO (Zero Emission, Renewable Origin)

- First MDI with net Zero CO<sub>2</sub> emissions
- Dedicated bio-based portfolio based on sustainably sourced resources
- Production based on green energy sources

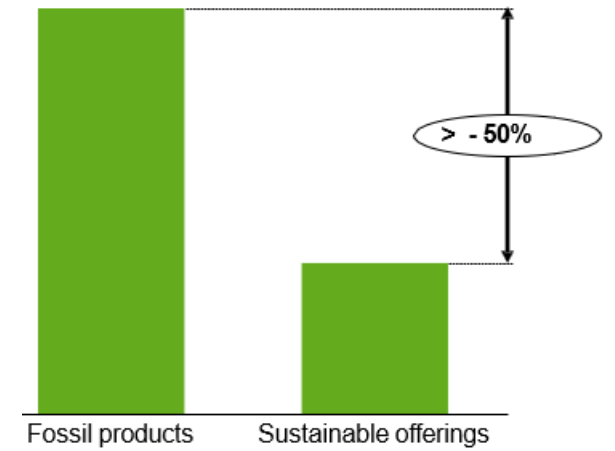




# Reducing CO2 Footprint

	Lower CO <sub>2</sub> Footprint <sub>1</sub>	Recycled Feedstock	Renewable Feedstock	Biobased Feedstock
<b>ChemCycled®</b>				
<b>Biomass Balanced</b>				

## Partial (cradle-to-gate) PCF



Fossil based	Biomass Balanced	ChemCycled	
MDI	MDI BMBcert™ MDI Zero™	MDI Ccycled® post C2	 
TDI	TDI BMBcert™	TDI Ccycled® post C2	
Polyol	Polyol BMBcert™	Polyol Ccycled® post C2	 



first greenhouse gas neutral aromatic isocyanate | Cradle-to-Gate Product Carbon Footprint (PCF) of zero | no offset of certificates | renewable raw materials used at the beginning of the chemical production chain and allocated via a mass balance process | renewable energies for the manufacturing process with green energy certificates

I s o c y a n a t e

**Lupranat®**  
**ZERO**

**□ · BASF**  
We create chemistry



high-quality recycled polyols from used mattresses | process developed by BASF | further processed into foam by our partner NEVEON | 80% recycled content | avoids creation of more landfill or incineration of precious resources

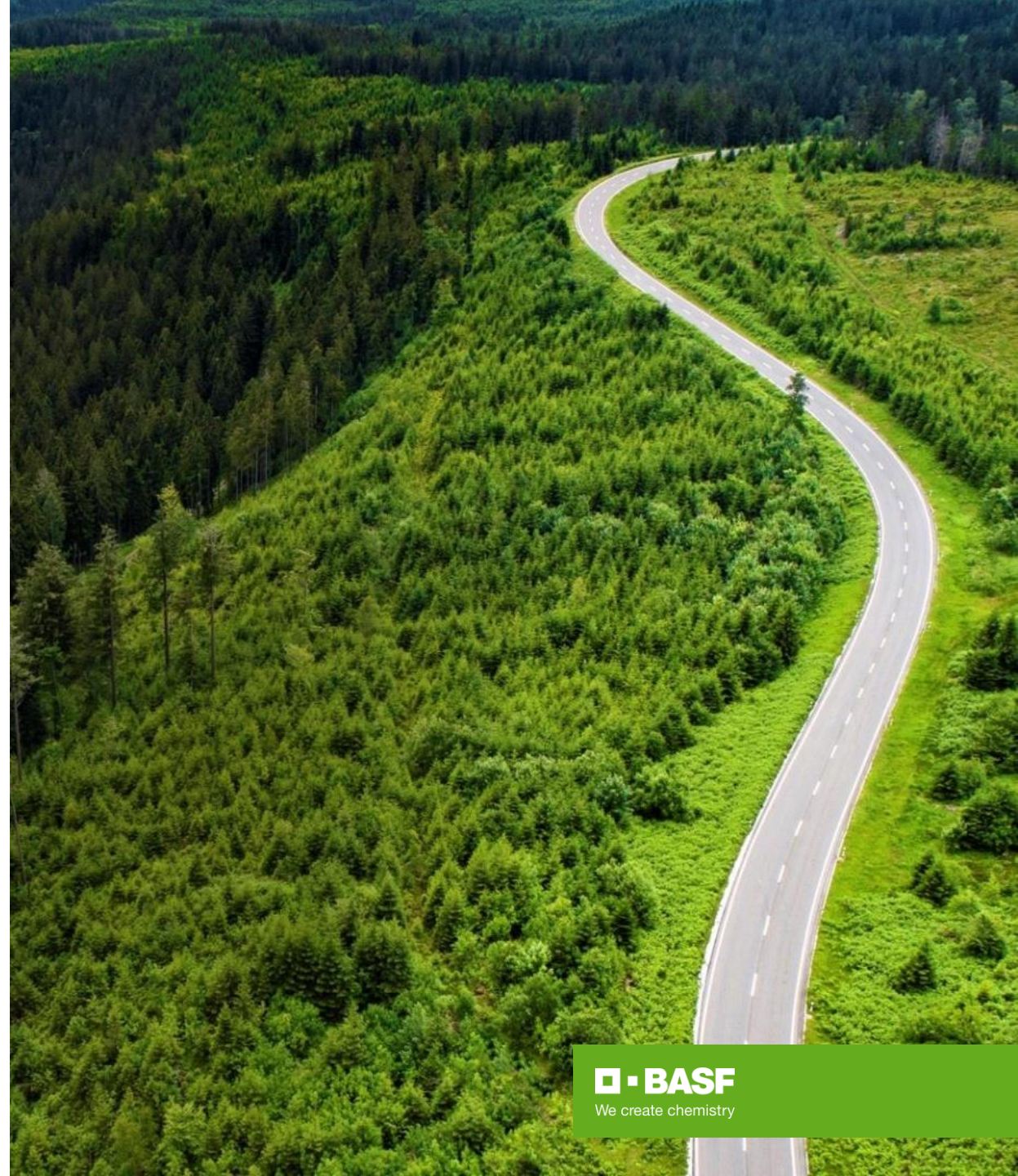
Depolymerization

# Chemical mattress recycling



# Summary

- As an energy-intensive company, we take **responsibility** for the **efficient use of energy** and **global climate protection**
- Products and **innovations based on chemistry** are the **key** to a **climate-neutral future**
- Our **optimized production set up** with **multiple Verbund sites** and already **implemented Energy Efficiency measures** have already led to a **significant reduction of our CO<sub>2</sub>-Emissions** in the past
- Furthermore, our **products and solutions** contribute already today to the **reduction of greenhouse gases** in many areas
- Anyhow, we are working to **significantly reduce our CO<sub>2</sub> emissions** even further
- Which will mirror in **even lower Product Carbon Footprints** of our products (e.g. **TDI, MDI** and **Polyols**)





We create chemistry